

<b>STRATEGY DIRECTORATE SUMMARY</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	8,079,520	7,355,271	(724,249)
Income	(13,777,140)	(11,452,727)	2,324,413
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(5,697,620)</b>	<b>(4,097,456)</b>	<b>1,600,164</b>
Indirect Expenditure	7,399,110	7,142,095	(257,015)
<b>Net (Income) / Expenditure</b>	<b>1,701,490</b>	<b>3,044,639</b>	<b>1,343,149</b>

<b>Arts Development</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	93,080	70,713	(22,367)
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>93,080</b>	<b>70,713</b>	<b>(22,367)</b>
Indirect Expenditure	24,840	24,846	6
<b>Net (Income) / Expenditure</b>	<b>117,920</b>	<b>95,559</b>	<b>(22,361)</b>

**Service Comments:**

Salary savings.

<b>Audit Management</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	235,220	235,230	10
Income	(398,730)	(398,730)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(163,510)</b>	<b>(163,500)</b>	<b>10</b>
Indirect Expenditure	40,090	40,096	6
<b>Net (Income) / Expenditure</b>	<b>(123,420)</b>	<b>(123,404)</b>	<b>16</b>

**Service Comments:**

<b>Business Forum</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	24,690	67,036	42,346
Income	(30)	0	30
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>24,660</b>	<b>67,036</b>	<b>42,376</b>
Indirect Expenditure	2,160	2,164	4
<b>Net (Income) / Expenditure</b>	<b>26,820</b>	<b>69,200</b>	<b>42,380</b>

**Service Comments:**

A carry forward request relating to a grant and associated loan to a local business for £40,000 has been included in the forecast but is not currently in the budget

<b>Citizens Advice Bureau</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	283,420	283,420	0
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>283,420</b>	<b>283,420</b>	<b>0</b>
Indirect Expenditure	1,290	1,292	2
<b>Net (Income) / Expenditure</b>	<b>284,710</b>	<b>284,712</b>	<b>2</b>

**Service Comments:**

<b>Civic Expenses</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	214,380	168,161	(46,219)
Income	0		0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>214,380</b>	<b>168,161</b>	<b>(46,219)</b>
Indirect Expenditure	41,730	41,740	10
<b>Net (Income) / Expenditure</b>	<b>256,110</b>	<b>209,901</b>	<b>(46,209)</b>

**Service Comments:**

Salary savings and borough promotional cost savings due to event cancellations as a consequence of Covid-19.

<b>Climate Change</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	232,030	171,693	(60,337)
Income	(184,300)	(164,300)	20,000
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>47,730</b>	<b>7,393</b>	<b>(40,337)</b>
Indirect Expenditure	52,300	52,276	(24)
<b>Net (Income) / Expenditure</b>	<b>100,030</b>	<b>59,669</b>	<b>(40,361)</b>

**Service Comments:**

There are salary savings although these relate to a post that is no longer on the establishment as per FG Phase A

<b>Community Development</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	136,170	156,621	20,451
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>136,170</b>	<b>156,621</b>	<b>20,451</b>
Indirect Expenditure	14,600	15,390	790
<b>Net (Income) / Expenditure</b>	<b>150,770</b>	<b>172,011</b>	<b>21,241</b>

**Service Comments:**

<b>About Guildford</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	53,160	5,567	(47,593)
Income	(4,500)	0	4,500
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>48,660</b>	<b>5,567</b>	<b>(43,093)</b>
Indirect Expenditure	3,240	3,100	(140)
<b>Net (Income) / Expenditure</b>	<b>51,900</b>	<b>8,667</b>	<b>(43,233)</b>

**Service Comments:**

Savings in advertising and promotion

<b>Community Lottery</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	2,900	1,900	(1,000)
Income	(3,000)	0	3,000
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(100)</b>	<b>1,900</b>	<b>2,000</b>
Indirect Expenditure	0	0	0
<b>Net (Income) / Expenditure</b>	<b>(100)</b>	<b>1,900</b>	<b>2,000</b>

**Service Comments:**

<b>Public Relations</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	262,230	252,037	(10,193)
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>262,230</b>	<b>252,037</b>	<b>(10,193)</b>
Indirect Expenditure	59,400	59,418	18
<b>Net (Income) / Expenditure</b>	<b>321,630</b>	<b>311,455</b>	<b>(10,175)</b>

**Service Comments:**

<b>Community Safety</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	151,160	111,105	(40,055)
Income	(15,000)	(15,000)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>136,160</b>	<b>96,105</b>	<b>(40,055)</b>
Indirect Expenditure	27,360	27,360	0
<b>Net (Income) / Expenditure</b>	<b>163,520</b>	<b>123,465</b>	<b>(40,055)</b>

**Service Comments:**

Savings in staffing

<b>Council &amp; Committee Support</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	318,160	163,825	(154,335)
Income	(260,340)	(29,900)	230,440
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>57,820</b>	<b>133,925</b>	<b>76,105</b>
Indirect Expenditure	367,370	367,380	10
<b>Net (Income) / Expenditure</b>	<b>425,190</b>	<b>501,305</b>	<b>76,115</b>

**Service Comments:**

The decision to hold paperless meetings, together with remotely held meetings are estimated to deliver combined savings of £55,000. Salary savings amount to £11,000, although £14,000 of redundancy costs have been incurred. The forecast recharge to the HRA is reduced by £9,000 as a result of these savings.

<b>Corporate Programmes</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	915,320	559,320	(356,000)
Income	(1,176,060)	(914,500)	261,560
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(260,740)</b>	<b>(355,180)</b>	<b>(94,440)</b>
Indirect Expenditure	1,833,990	1,573,990	(260,000)
<b>Net (Income) / Expenditure</b>	<b>1,573,250</b>	<b>1,218,810</b>	<b>(354,440)</b>

**Service Comments:**

Uncontrollable cost and recharged income overstated in the budget. Planned and reactive repairs expected to be under budget now by £350,000. Expenditure is allocated to the services and shows as an underspend in Corporate Programmes until budgets are transferred

<b>Democratic Representation</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	710,180	703,576	(6,604)
Income	(107,800)	(107,800)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>602,380</b>	<b>595,776</b>	<b>(6,604)</b>
Indirect Expenditure	216,440	216,466	26
<b>Net (Income) / Expenditure</b>	<b>818,820</b>	<b>812,242</b>	<b>(6,578)</b>

**Service Comments:**

<b>Elections</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	71,800	68,733	(3,067)
Income	0	(9,413)	(9,413)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>71,800</b>	<b>59,320</b>	<b>(12,480)</b>
Indirect Expenditure	23,000	23,008	8
<b>Net (Income) / Expenditure</b>	<b>94,800</b>	<b>82,328</b>	<b>(12,472)</b>

**Service Comments:**

<b>Electoral Registration</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	255,790	190,074	(65,716)
Income	(26,610)	(23,777)	2,833
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>229,180</b>	<b>166,297</b>	<b>(62,883)</b>
Indirect Expenditure	46,490	46,498	8
<b>Net (Income) / Expenditure</b>	<b>275,670</b>	<b>212,795</b>	<b>(62,875)</b>

**Service Comments:**

Forecast savings in individual electoral registration fees.

<b>G Live</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	390,100	399,777	9,677
Income	(49,380)	(19,380)	30,000
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>340,720</b>	<b>380,397</b>	<b>39,677</b>
Indirect Expenditure	1,381,850	1,347,288	(34,562)
<b>Net (Income) / Expenditure</b>	<b>1,722,570</b>	<b>1,727,685</b>	<b>5,115</b>

**Service Comments:**

<b>Grants to Voluntary Organisations</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	475,730	466,419	(9,311)
Income	0	0	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>475,730</b>	<b>466,419</b>	<b>(9,311)</b>
Indirect Expenditure	7,810	7,388	(422)
<b>Net (Income) / Expenditure</b>	<b>483,540</b>	<b>473,807</b>	<b>(9,733)</b>

**Service Comments:**

<b>Leisure Grants to Voluntary Organisations</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	393,060	393,131	71
Income	0	0	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>393,060</b>	<b>393,131</b>	<b>71</b>
Indirect Expenditure	0	486	486
<b>Net (Income) / Expenditure</b>	<b>393,060</b>	<b>393,617</b>	<b>557</b>

**Service Comments:**

<b>Industrial Estates</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	264,180	541,180	277,000
Income	(3,148,420)	(3,211,600)	(63,180)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(2,884,240)</b>	<b>(2,670,420)</b>	<b>213,820</b>
Indirect Expenditure	296,660	297,649	989
<b>Net (Income) / Expenditure</b>	<b>(2,587,580)</b>	<b>(2,372,771)</b>	<b>214,809</b>

**Service Comments:**

Business rates and void costs £195,000 over budget. Carry forward of £35,000 for consultancy not yet added to budget. R & M costs will have a matching budget at yearend. Rents and service charges £63,000 over budget.

<b>Investment Property</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	96,630	114,970	18,340
Income	(4,655,840)	(4,620,000)	35,840
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(4,559,210)</b>	<b>(4,505,030)</b>	<b>54,180</b>
Indirect Expenditure	231,960	251,218	19,258
<b>Net (Income) / Expenditure</b>	<b>(4,327,250)</b>	<b>(4,253,812)</b>	<b>73,438</b>

**Service Comments:**

Void property business rates offset by savings in recharged salaries and insurance. Additional recharge income but rental income reduced by £38,000.

<b>Leisure Management Contract</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	1,273,520	960,631	(312,889)
Income	(2,071,140)	(598,271)	1,472,869
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(797,620)</b>	<b>362,360</b>	<b>1,159,980</b>
Indirect Expenditure	2,096,820	2,086,053	(10,767)
<b>Net (Income) / Expenditure</b>	<b>1,299,200</b>	<b>2,448,413</b>	<b>1,149,213</b>

**Service Comments:**

Income budgets have been seriously affected by the Covid-19 with less income expected marginally off set by less expenditure being incurred.

<b>Markets</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	22,070	19,770	(2,300)
Income	(32,000)	(16,500)	15,500
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(9,930)</b>	<b>3,270</b>	<b>13,200</b>
Indirect Expenditure	6,330	6,334	4
<b>Net (Income) / Expenditure</b>	<b>(3,600)</b>	<b>9,604</b>	<b>13,204</b>

**Service Comments:**

<b>Housing outside the HRA</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	1,210	2,010	800
Income	(7,100)	0	7,100
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(5,890)</b>	<b>2,010</b>	<b>7,900</b>
Indirect Expenditure	65,520	63,070	(2,450)
<b>Net (Income) / Expenditure</b>	<b>59,630</b>	<b>65,080</b>	<b>5,450</b>

**Service Comments:**

<b>Other Property</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	155,990	258,155	102,165
Income	(1,092,670)	(1,062,670)	30,000
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(936,680)</b>	<b>(804,515)</b>	<b>132,165</b>
Indirect Expenditure	355,760	385,382	29,622
<b>Net (Income) / Expenditure</b>	<b>(580,920)</b>	<b>(419,133)</b>	<b>161,787</b>

**Service Comments:**

£102,415 allowed for carry forward for Home Farm Effingham not yet added to budget. Rental income projected to be £28,000 below budget. Uncontrollable expenditure £30,000 over budget due to depreciation and asset development recharge.

<b>Parish Liaison</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	185,960	186,150	190
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>185,960</b>	<b>186,150</b>	<b>190</b>
Indirect Expenditure	9,580	9,588	8
<b>Net (Income) / Expenditure</b>	<b>195,540</b>	<b>195,738</b>	<b>198</b>

**Service Comments:**

<b>Pest Control</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	49,930	48,346	(1,584)
Income	(55,000)	(55,002)	(2)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(5,070)</b>	<b>(6,656)</b>	<b>(1,586)</b>
Indirect Expenditure	6,060	6,066	6
<b>Net (Income) / Expenditure</b>	<b>990</b>	<b>(590)</b>	<b>(1,580)</b>

**Service Comments:**

<b>Community Safety</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	272,390	273,285	895
Income	0		0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>272,390</b>	<b>273,285</b>	<b>895</b>
Indirect Expenditure	52,410	52,416	6
<b>Net (Income) / Expenditure</b>	<b>324,800</b>	<b>325,701</b>	<b>901</b>

**Service Comments:**

<b>Tourism &amp; Development</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	419,250	357,123	(62,127)
Income	(135,680)	(58,484)	77,196
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>283,570</b>	<b>298,639</b>	<b>15,069</b>
Indirect Expenditure	117,150	117,213	63
<b>Net (Income) / Expenditure</b>	<b>400,720</b>	<b>415,852</b>	<b>15,132</b>

**Service Comments:**

<b>Town Centre Management</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	119,800	125,314	5,514
Income	(353,540)	(147,400)	206,140
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(233,740)</b>	<b>(22,086)</b>	<b>211,654</b>
Indirect Expenditure	16,900	16,910	10
<b>Net (Income) / Expenditure</b>	<b>(216,840)</b>	<b>(5,176)</b>	<b>211,664</b>

**Service Comments:**

North Street market was free of charge for the first three months of the financial year and sponsorship and advertising income will not be met due to economic conditions

<b>Youth Council</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	10	0	(10)
Income	0		0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>10</b>	<b>0</b>	<b>(10)</b>
Indirect Expenditure	0	10	0
<b>Net (Income) / Expenditure</b>	<b>10</b>	<b>10</b>	<b>(10)</b>

**Service Comments:**

<b>SERVICE DIRECTORATE SUMMARY</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	64,709,110	64,683,220	(25,890)
Income	(63,017,260)	(55,404,113)	7,613,148
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,691,850</b>	<b>9,279,108</b>	<b>7,587,258</b>
Indirect Expenditure	14,361,000	14,290,342	(70,658)
<b>Net (Income) / Expenditure</b>	<b>16,052,850</b>	<b>23,569,449</b>	<b>7,516,599</b>

<b>Affordable Housing</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	89,670	133,901	44,231
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>89,670</b>	<b>133,901</b>	<b>44,231</b>
Indirect Expenditure	24,520	24,524	4
<b>Net (Income) / Expenditure</b>	<b>114,190</b>	<b>158,425</b>	<b>44,235</b>

**Service Comments:**

Cost of relatively expensive agency staff member covering vacant posts.

<b>Building Control</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	742,240	767,800	25,560
Income	(503,500)	(402,918)	100,582
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>238,740</b>	<b>364,882</b>	<b>126,142</b>
Indirect Expenditure	127,090	127,100	10
<b>Net (Income) / Expenditure</b>	<b>365,830</b>	<b>491,982</b>	<b>126,152</b>

**Service Comments:**

Employment related savings but agency and consultants costs. Income under budget by £100,000

<b>Building Maintenance</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	3,745,510	3,641,783	(103,727)
Income	(4,058,890)	(3,922,330)	136,560
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(313,380)</b>	<b>(280,547)</b>	<b>32,833</b>
Indirect Expenditure	361,250	361,262	12
<b>Net (Income) / Expenditure</b>	<b>47,870</b>	<b>80,715</b>	<b>32,845</b>

**Service Comments:**

Due to Covid-19 only emergency repairs have been possible, resulting in lower income from Services and external works, the overall impact on 2020-21 is forecast at £749,000. Employee costs are in the main fixed, with staff seconded to Covid-19 work still charged to the department hence salary costs are £11,000 lower than budget and additional leasing costs are £6,000. Materials and contractor costs are forecast to be £525,000 lower than budget as a result of the reduced activity.

<b>Business Rates</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	193,050	192,340	(710)
Income	(258,910)	(240,539)	18,371
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(65,860)</b>	<b>(48,199)</b>	<b>17,661</b>
Indirect Expenditure	42,940	42,952	12
<b>Net (Income) / Expenditure</b>	<b>(22,920)</b>	<b>(5,247)</b>	<b>17,673</b>

**Service Comments:**

<b>Traveller Caravan Sites</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	81,530	116,110	34,580
Income	(210,090)	(215,000)	(4,910)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(128,560)</b>	<b>(98,890)</b>	<b>29,670</b>
Indirect Expenditure	25,520	4,040	30
<b>Net (Income) / Expenditure</b>	<b>(103,040)</b>	<b>(94,850)</b>	<b>29,700</b>

**Service Comments:**

Survey wide traveller site survey £25,000 to be funded from reserves. Higher water charges of £15,000.

<b>Town Centre CCTV</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	80,370	74,000	(6,370)
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>80,370</b>	<b>74,000</b>	<b>(6,370)</b>
Indirect Expenditure	20,330	19,602	(728)
<b>Net (Income) / Expenditure</b>	<b>100,700</b>	<b>93,602</b>	<b>(7,098)</b>

**Service Comments:**

<b>Cemeteries</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	193,120	214,740	21,620
Income	(78,230)	(75,910)	2,320
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>114,890</b>	<b>138,830</b>	<b>23,940</b>
Indirect Expenditure	98,090	91,241	(6,849)
<b>Net (Income) / Expenditure</b>	<b>212,980</b>	<b>230,071</b>	<b>17,091</b>

**Service Comments:**

<b>Civil Emergencies</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	56,480	55,525	(955)
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>56,480</b>	<b>55,525</b>	<b>(955)</b>
Indirect Expenditure	4,960	4,966	6
<b>Net (Income) / Expenditure</b>	<b>61,440</b>	<b>60,491</b>	<b>(949)</b>

**Service Comments:**

<b>Crematorium</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	700,960	750,960	50,000
Income	(1,697,210)	(1,696,970)	240
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(996,250)</b>	<b>(946,010)</b>	<b>50,240</b>
Indirect Expenditure	165,390	163,696	(1,694)
<b>Net (Income) / Expenditure</b>	<b>(830,860)</b>	<b>(782,314)</b>	<b>48,546</b>

**Service Comments:**

Additional temporary staff. A carry forward for fixed plant machinery maintenance £14,000 not yet loaded. No abatement scheme income in 2020-21

<b>Council Tax</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	657,630	653,355	(4,275)
Income	(290,000)	(100,000)	190,000
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>367,630</b>	<b>553,355</b>	<b>185,725</b>
Indirect Expenditure	164,780	164,794	14
<b>Net (Income) / Expenditure</b>	<b>532,410</b>	<b>718,149</b>	<b>185,739</b>

**Service Comments:**

Due to Covid-19 recovery action is being deferred; it is expected that income from recovery of costs will reduce by £190,000.

<b>Customer Services</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	297,910	308,000	10,090
Income	(453,570)	(453,570)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(155,660)</b>	<b>(145,570)</b>	<b>10,090</b>
Indirect Expenditure	87,710	87,716	6
<b>Net (Income) / Expenditure</b>	<b>(67,950)</b>	<b>(57,854)</b>	<b>10,096</b>

**Service Comments:**

<b>Day Services</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	452,640	619,417	166,777
Income	(160,610)	(73,970)	86,640
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>292,030</b>	<b>545,447</b>	<b>253,417</b>
Indirect Expenditure	266,330	264,236	(2,094)
<b>Net (Income) / Expenditure</b>	<b>558,360</b>	<b>809,683</b>	<b>251,323</b>

**Service Comments:**

£125,000 of budgeted salary savings anticipated as part of the Future Guildford restructure have been delayed. £70,000 additional overtime and agency costs to cover vacancies. Reduction of £44,000 in catering and events costs and a reduction in income from sales of £86,000 due to the closure of the centres for 6 months due to Covid 19.

<b>Development Control</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	1,950,830	2,047,430	96,600
Income	(1,753,380)	(1,580,000)	173,380
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>197,450</b>	<b>467,430</b>	<b>269,980</b>
Indirect Expenditure	597,810	621,971	24,161
<b>Net (Income) / Expenditure</b>	<b>795,260</b>	<b>1,089,401</b>	<b>294,141</b>

**Service Comments:**

Carry forward of £35,200 not yet loaded will offset salary overspend. Assumed that most temporary staff will have left by end November as Phase B finalised. Planning appeals £40k over budget at present but will be reviewed as the year progresses. Planning Performance Agreements £120k but other income under budget

<b>Digital Services</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	209,520	255,238	45,718
Income	0		
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>209,520</b>	<b>255,238</b>	<b>45,718</b>
Indirect Expenditure	29,250	29,254	4
<b>Net (Income) / Expenditure</b>	<b>238,770</b>	<b>284,492</b>	<b>45,722</b>

**Service Comments:**

Budget virement for salaries excluded in error- corresponding underspend in Public Relations

<b>Emergency Communications</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	257,470	252,081	(5,389)
Income	(451,430)	(434,196)	17,234
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(193,960)</b>	<b>(182,115)</b>	<b>11,845</b>
Indirect Expenditure	70,170	70,180	10
<b>Net (Income) / Expenditure</b>	<b>(123,790)</b>	<b>(111,935)</b>	<b>11,855</b>

**Service Comments:**

<b>EMI Services</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	188,310	293,244	104,934
Income	(129,340)	(94,540)	34,800
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>58,970</b>	<b>198,704</b>	<b>139,734</b>
Indirect Expenditure	52,400	52,410	10
<b>Net (Income) / Expenditure</b>	<b>111,370</b>	<b>251,114</b>	<b>139,744</b>

**Service Comments:**

£89,000 of budgeted salary savings anticipated as part of the Future Guildford restructure have been delayed. £10,000 additional overtime and agency costs to cover vacancies. Reduction in income from fees £34,000 due to the impact of COVid 19 on service demand.



<b>Engineering and Transportation</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	293,000	144,720	(148,280)
Income	(398,170)	(337,000)	61,170
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(105,170)</b>	<b>(192,280)</b>	<b>(87,110)</b>
Indirect Expenditure	63,600	63,610	10
<b>Net (Income) / Expenditure</b>	<b>(41,570)</b>	<b>(128,670)</b>	<b>(87,100)</b>

**Service Comments:**

There are salary savings due to vacancies and the support service recharge won't be met as a consequence

<b>Environmental Health</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	584,110	608,789	24,679
Income	(107,830)	(49,896)	57,934
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>476,280</b>	<b>558,893</b>	<b>82,613</b>
Indirect Expenditure	277,260	277,288	28
<b>Net (Income) / Expenditure</b>	<b>753,540</b>	<b>836,181</b>	<b>82,641</b>

**Service Comments:**

<b>Family Support</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	432,760	513,398	80,638
Income	(421,900)	(668,500)	(246,600)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>10,860</b>	<b>(155,102)</b>	<b>(165,962)</b>
Indirect Expenditure	95,410	95,414	4
<b>Net (Income) / Expenditure</b>	<b>106,270</b>	<b>(59,688)</b>	<b>(165,958)</b>

**Service Comments:**

Increase in employee exp of £46,000 due to staff transferred from Waverley BC. Reduction of £8,000 in transport costs due to lower usage. Additional £35,000 of costs relating to the refugee programme which is funded from grant income. Grant income from SCC will increase by £247,000 to reflect the transfer of the service from WaverleyBC.

<b>Fleet Management</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	840,480	840,480	0
Income	(2,580,460)	(2,580,460)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(1,739,980)</b>	<b>(1,739,980)</b>	<b>0</b>
Indirect Expenditure	1,755,100	1,758,196	3,096
<b>Net (Income) / Expenditure</b>	<b>15,120</b>	<b>18,216</b>	<b>3,096</b>

**Service Comments:**

<b>Food Safety</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	311,260	317,502	6,242
Income	(1,580)	(1,500)	80
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>309,680</b>	<b>316,002</b>	<b>6,322</b>
Indirect Expenditure	65,390	65,394	4
<b>Net (Income) / Expenditure</b>	<b>375,070</b>	<b>381,396</b>	<b>6,326</b>

**Service Comments:**

<b>Guildford House</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	345,890	232,000	(113,890)
Income	(83,330)	(30,000)	53,330
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>262,560</b>	<b>202,000</b>	<b>(60,560)</b>
Indirect Expenditure	137,120	137,360	240
<b>Net (Income) / Expenditure</b>	<b>399,680</b>	<b>339,360</b>	<b>(60,320)</b>

**Service Comments:**

Salary savings due to vacancies. Supplies and services and income less than budgeted due to Covid related closure.

<b>Guildhall</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	109,940	74,000	(35,940)
Income	(39,060)	(10,664)	28,396
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>70,880</b>	<b>63,336</b>	<b>(7,544)</b>
Indirect Expenditure	75,570	70,246	(5,324)
<b>Net (Income) / Expenditure</b>	<b>146,450</b>	<b>133,582</b>	<b>(12,868)</b>

**Service Comments:**

Salary savings due to vacancies and letting fees lower due to Covid

<b>Housing Benefits</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	28,583,160	27,453,323	(1,129,837)
Income	(28,374,100)	(27,308,102)	1,065,998
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>209,060</b>	<b>145,221</b>	<b>(63,839)</b>
Indirect Expenditure	227,190	227,208	18
<b>Net (Income) / Expenditure</b>	<b>436,250</b>	<b>372,429</b>	<b>(63,821)</b>

**Service Comments:**

Additional £80,000 grant funding received from central government in excess of estimates and savings on consultancy and printing costs £16,000.

<b>Corporate H&amp;S</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	146,490	154,032	7,542
Income	(156,330)	(156,174)	156
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(9,840)</b>	<b>(2,142)</b>	<b>7,698</b>
Indirect Expenditure	19,040	19,046	6
<b>Net (Income) / Expenditure</b>	<b>9,200</b>	<b>16,904</b>	<b>7,704</b>

**Service Comments:**

<b>Homelessness Support</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	783,220	972,751	189,531
Income	(35,000)	(512,363)	(477,363)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>748,220</b>	<b>460,388</b>	<b>(287,832)</b>
Indirect Expenditure	109,670	109,678	8
<b>Net (Income) / Expenditure</b>	<b>857,890</b>	<b>570,066</b>	<b>(287,824)</b>

**Service Comments:**

Income received from DCLG in respect of Flexible Homelessness Support Grant £150,235 and Homelessness Prevention Grant £336,252 will be used to support additional expenditure. The balance of funding will be transferred to reserve at year-end to support homelessness prevention in subsequent years.

<b>Housing Advice</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	350,070	350,000	(70)
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>350,070</b>	<b>350,000</b>	<b>(70)</b>
Indirect Expenditure	90	90	0
<b>Net (Income) / Expenditure</b>	<b>350,160</b>	<b>350,090</b>	<b>(70)</b>

**Service Comments:**

<b>Housing Surveying Services</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	672,960	657,978	(14,982)
Income	(781,550)	(760,732)	20,818
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(108,590)</b>	<b>(102,754)</b>	<b>5,836</b>
Indirect Expenditure	108,350	108,364	14
<b>Net (Income) / Expenditure</b>	<b>(240)</b>	<b>5,610</b>	<b>5,850</b>

**Service Comments:**

<b>Land Charges</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	218,770	199,500	(19,270)
Income	(266,060)	(189,000)	77,060
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(47,290)</b>	<b>10,500</b>	<b>57,790</b>
Indirect Expenditure	33,620	33,428	(192)
<b>Net (Income) / Expenditure</b>	<b>(13,670)</b>	<b>43,928</b>	<b>57,598</b>

**Service Comments:**

Shortfall of income of £77,000

<b>Land Drainage</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	320	320	0
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>320</b>	<b>320</b>	<b>0</b>
Indirect Expenditure	294,650	279,650	(15,000)
<b>Net (Income) / Expenditure</b>	<b>294,970</b>	<b>279,970</b>	<b>(15,000)</b>

**Service Comments:**

<b>Leisure &amp; Community</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	21,460	30,972	9,512
Income	(9,580)	0	9,580
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>11,880</b>	<b>30,972</b>	<b>19,092</b>
Indirect Expenditure	103,480	98,846	(4,634)
<b>Net (Income) / Expenditure</b>	<b>115,360</b>	<b>129,818</b>	<b>14,458</b>

**Service Comments:**

<b>Leisure Play</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	211,050	119,211	(91,839)
Income	(38,500)	(18,260)	20,240
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>172,550</b>	<b>100,951</b>	<b>(71,599)</b>
Indirect Expenditure	43,240	43,262	22
<b>Net (Income) / Expenditure</b>	<b>215,790</b>	<b>144,213</b>	<b>(71,577)</b>

**Service Comments:**

As a result of Covid-19 casual staffing levels are expected to be lower along with costs relating to the hire of premises.

<b>Leisure Rangers</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	204,280	161,142	(43,138)
Income	0	0	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>204,280</b>	<b>161,142</b>	<b>(43,138)</b>
Indirect Expenditure	26,980	26,986	6
<b>Net (Income) / Expenditure</b>	<b>231,260</b>	<b>188,128</b>	<b>(43,132)</b>

**Service Comments:**

As a result of Covid-19 casual staffing levels are expected to be lower along with costs relating to the hire of premises.

<b>Leisure Sports</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	88,190	72,754	(15,436)
Income	(1,500)	0	1,500
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>86,690</b>	<b>72,754</b>	<b>(13,936)</b>
Indirect Expenditure	14,920	14,922	2
<b>Net (Income) / Expenditure</b>	<b>101,610</b>	<b>87,676</b>	<b>(13,934)</b>

**Service Comments:**

Reduction in expenditure due to staffing vacancies.

<b>Licensing</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	257,980	254,085	(3,895)
Income	(193,990)	(142,158)	51,832
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>63,990</b>	<b>111,927</b>	<b>47,937</b>
Indirect Expenditure	98,150	98,202	52
<b>Net (Income) / Expenditure</b>	<b>162,140</b>	<b>210,129</b>	<b>47,989</b>

**Service Comments:**

Income down as a result of Covid-19

<b>Major projects</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	499,110	2,013,957	1,514,847
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>499,110</b>	<b>2,013,957</b>	<b>1,514,847</b>
Indirect Expenditure	170,840	170,866	26
<b>Net (Income) / Expenditure</b>	<b>669,950</b>	<b>2,184,823</b>	<b>1,514,873</b>

**Service Comments:**

Employee costs are expected to be £45,848 less than the revenue budget which takes into account a capital allocation of £85,100. The allocation between revenue and capital will be revised at each monitoring period. There are unbudgeted agency costs of £147,772. Consultants costs of £1,436,362 will be funded from reserves.

<b>MOT Bay</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	103,630	83,776	(19,854)
Income	(154,070)	(90,000)	64,070
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(50,440)</b>	<b>(6,224)</b>	<b>44,216</b>
Indirect Expenditure	52,650	52,658	8
<b>Net (Income) / Expenditure</b>	<b>2,210</b>	<b>46,434</b>	<b>44,224</b>

**Service Comments:**

Reduction in staffing and reduced income

<b>Community Meals &amp; Transport</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	299,250	298,254	(996)
Income	(156,090)	(253,000)	(96,910)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>143,160</b>	<b>45,254</b>	<b>(97,906)</b>
Indirect Expenditure	53,540	53,552	12
<b>Net (Income) / Expenditure</b>	<b>196,700</b>	<b>98,806</b>	<b>(97,894)</b>

**Service Comments:**

Net salary saving of £22,000 due to vacancies. Additional cost of food purchases £15,000 offset by additional income of £97,000 due to an increase in the sale of meals due to COV1d 19.

<b>Guildford Museum</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	353,390	416,390	63,000
Income	(31,110)	(3,200)	27,910
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>322,280</b>	<b>413,190</b>	<b>90,910</b>
Indirect Expenditure	205,910	207,938	2,028
<b>Net (Income) / Expenditure</b>	<b>528,190</b>	<b>621,128</b>	<b>92,938</b>

**Service Comments:**

Lower casual requirement. Carry forward of £70,000 and £13,000 for consultancy and accreditation not yet loaded. Income under budget due to closure

<b>Offstreet Parking</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	3,399,780	3,374,780	(25,000)
Income	(10,379,740)	(5,235,000)	5,144,740
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(6,979,960)</b>	<b>(1,860,220)</b>	<b>5,119,740</b>
Indirect Expenditure	2,296,930	2,290,021	(6,909)
<b>Net (Income) / Expenditure</b>	<b>(4,683,030)</b>	<b>429,801</b>	<b>5,112,831</b>

**Service Comments:**

Salary savings due to vacancies. Works funded from CPMR will be £327,020 (the budget as loaded is £190,000). Savings in supplies and services. Income shortfall is significant with no restrictions in offstreet parking for the first three months of the financial year. Occupancy going forward ranging from 33% to 85%. Season ticket and contract car parking under budget.

<b>Onstreet Parking</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	1,264,720	1,075,000	(189,720)
Income	(1,826,680)	(1,156,200)	670,480
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(561,960)</b>	<b>(81,200)</b>	<b>480,760</b>
Indirect Expenditure	225,710	225,736	26
<b>Net (Income) / Expenditure</b>	<b>(336,250)</b>	<b>144,536</b>	<b>480,786</b>

**Service Comments:**

Salary savings due to vacancies. Scc payment under agency greatly reduced with net expenditure projected for Guildford onstreet. £23,810 funded from CPMR for electric charging points.

<b>Ordinance Survey &amp; Mapping</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	3,540	5,600	2,060
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>3,540</b>	<b>5,600</b>	<b>2,060</b>
Indirect Expenditure	4,530	3,786	(744)
<b>Net (Income) / Expenditure</b>	<b>8,070</b>	<b>9,386</b>	<b>1,316</b>

**Service Comments:**

<b>Parks &amp; Countryside</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	3,407,530	3,557,530	150,000
Income	(1,277,740)	(1,108,943)	168,797
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,129,790</b>	<b>2,448,587</b>	<b>318,797</b>
Indirect Expenditure	1,660,550	1,658,400	(2,150)
<b>Net (Income) / Expenditure</b>	<b>3,790,340</b>	<b>4,106,987</b>	<b>316,647</b>

**Service Comments:**

Salary savings due to vacancies. Carry forwards totalling £134,600 not yet loaded. R& M expenditure will be matched by budget at year end. No contributions to festivals which will result in a saving of £20,000. £80,000 to be spent on Stoke Park master plan funded from reserve. Income less than budgeted (rents, fee income, advertising and events)

<b>Park &amp; Ride</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	552,300	570,300	18,000
Income	(37,500)	(30,000)	7,500
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>514,800</b>	<b>540,300</b>	<b>25,500</b>
Indirect Expenditure	328,820	325,794	(3,026)
<b>Net (Income) / Expenditure</b>	<b>843,620</b>	<b>866,094</b>	<b>22,474</b>

**Service Comments:**

The contribution to Spectrum P & R weekend service will increase as bus operator income falls.

<b>Policy, Community &amp; Events</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	1,154,030	807,923	(346,107)
Income	(60,760)	(30,718)	30,043
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,093,270</b>	<b>777,205</b>	<b>(316,065)</b>
Indirect Expenditure	222,960	223,482	522
<b>Net (Income) / Expenditure</b>	<b>1,316,230</b>	<b>1,000,687</b>	<b>(315,543)</b>

**Service Comments:**

Salary savings due to vacancies and budgets still reflecting pre Phase A position. Only £25,000 of CIL carryforward to be spent and IDP carry forward will not be spent (£53,969 and £60,000 respectively- not yet loaded into the system). Savings in consultants costs, printing and inspectors fees. Grants of £30,000 expected for neighbourhood plans.

<b>Private Sector Housing</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	685,190	685,165	(25)
Income	(411,130)	(382,452)	28,678
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>274,060</b>	<b>302,713</b>	<b>28,653</b>
Indirect Expenditure	128,800	128,828	28
<b>Net (Income) / Expenditure</b>	<b>402,860</b>	<b>431,541</b>	<b>28,681</b>

**Service Comments:**

Income falling short on services provided to clients as a result of Covid-19

<b>Project Aspire</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	0	15,759	15,759
Income	0	(2,291)	(2,291)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>0</b>	<b>13,468</b>	<b>13,468</b>
Indirect Expenditure	0	0	0
<b>Net (Income) / Expenditure</b>	<b>0</b>	<b>13,468</b>	<b>13,468</b>

**Service Comments:**

Funded from reserves

<b>Public Convenience</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	232,430	227,430	(5,000)
Income	(12,050)	(12,050)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>220,380</b>	<b>215,380</b>	<b>(5,000)</b>
Indirect Expenditure	130,840	127,587	(3,253)
<b>Net (Income) / Expenditure</b>	<b>351,220</b>	<b>342,967</b>	<b>(8,253)</b>

**Service Comments:**

<b>Public Health</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	76,570	75,849	(721)
Income	0	0	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>76,570</b>	<b>75,849</b>	<b>(721)</b>
Indirect Expenditure	7,780	7,790	10
<b>Net (Income) / Expenditure</b>	<b>84,350</b>	<b>83,639</b>	<b>(711)</b>

**Service Comments:**

<b>Refuse &amp; Recycling</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	3,251,250	3,496,012	244,762
Income	(765,140)	(765,140)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,486,110</b>	<b>2,730,872</b>	<b>244,762</b>
Indirect Expenditure	1,490,320	1,490,138	(182)
<b>Net (Income) / Expenditure</b>	<b>3,976,430</b>	<b>4,221,010</b>	<b>244,580</b>

**Service Comments:**

There are additional costs associated with agency staff. Vehicle hire costs are will be over budget by £22,500 as the existing fleet has yet to be replaced. Trade refuse disposal charges and refuse sack sales are less than budget but so is the corresponding income. Educational promotion and publicity budgets will not be spent. Garden waste income will exceed budget by £160,000 and unbudgeted special collections are £25,800. Cardboard recycling income will not achieve budget.

<b>River Control</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	17,740	20,000	2,260
Income	0	0	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>17,740</b>	<b>20,000</b>	<b>2,260</b>
Indirect Expenditure	9,500	39,272	29,772
<b>Net (Income) / Expenditure</b>	<b>27,240</b>	<b>59,272</b>	<b>32,032</b>

**Service Comments:**

The engineers recharge is greater than budgeted due to the collapse of the weir at Millmead.

<b>Roads &amp; Footpaths</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	3,580	3,600	20
Income	0	0	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>3,580</b>	<b>3,600</b>	<b>20</b>
Indirect Expenditure	106,110	106,159	49
<b>Net (Income) / Expenditure</b>	<b>109,690</b>	<b>109,759</b>	<b>69</b>

**Service Comments:**

<b>Snow &amp; Ice</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	3,080	3,000	80
Income	(55,140)	(55,140)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(52,060)</b>	<b>(52,140)</b>	<b>80</b>
Indirect Expenditure	30,940	30,776	(164)
<b>Net (Income) / Expenditure</b>	<b>(21,120)</b>	<b>(21,364)</b>	<b>(84)</b>

**Service Comments:**

<b>SPA Sites</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	50,000	73,334	23,334
Income	(51,500)	(212,792)	(161,292)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(1,500)</b>	<b>(139,458)</b>	<b>(137,958)</b>
Indirect Expenditure	26,050	26,050	0
<b>Net (Income) / Expenditure</b>	<b>24,550</b>	<b>(113,408)</b>	<b>(137,958)</b>

**Service Comments:**

Receipts are greater than budgeted with net income transferred to reserve at year end

<b>Street Cleaning</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	1,971,500	1,680,500	(291,000)
Income	(182,910)	(181,320)	1,590
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,788,590</b>	<b>1,499,180</b>	<b>(289,410)</b>
Indirect Expenditure	527,970	527,980	10
<b>Net (Income) / Expenditure</b>	<b>2,316,560</b>	<b>2,027,160</b>	<b>(289,400)</b>

**Service Comments:**

Salary savings due to vacancies. Increased hire of vehicle costs .

<b>Street Furniture</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	57,700	50,770	(6,930)
Income			0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>57,700</b>	<b>50,770</b>	<b>(6,930)</b>
Indirect Expenditure	53,690	51,743	(1,947)
<b>Net (Income) / Expenditure</b>	<b>111,390</b>	<b>102,513</b>	<b>(8,877)</b>

**Service Comments:**

<b>Taxi Licensing</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	144,270	139,383	(4,887)
Income	(124,200)	(58,705)	65,495
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>20,070</b>	<b>80,678</b>	<b>60,608</b>
Indirect Expenditure	72,590	72,626	36
<b>Net (Income) / Expenditure</b>	<b>92,660</b>	<b>153,304</b>	<b>60,644</b>

**Service Comments:**

Income is expected to be down as a result of Covi-19 with reduced income expected from vehicle applications and renewals.

<b>TIC</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	255,230	245,495	(9,735)
Income	(58,630)	(18,000)	40,630
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>196,600</b>	<b>227,495</b>	<b>30,895</b>
Indirect Expenditure	58,680	58,686	6
<b>Net (Income) / Expenditure</b>	<b>255,280</b>	<b>286,181</b>	<b>30,901</b>

**Service Comments:**

Projected income shortfall due to closure.

<b>Vehicle Maintenance</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	701,120	812,310	111,190
Income	(774,430)	(858,700)	(84,270)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(73,310)</b>	<b>(46,390)</b>	<b>26,920</b>
Indirect Expenditure	78,670	78,676	6
<b>Net (Income) / Expenditure</b>	<b>5,360</b>	<b>32,286</b>	<b>26,926</b>

**Service Comments:**

There is a redundancy cost in this service which represents the variance to budget

<b>Waste &amp; Fleet business development</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	1,342,930	1,299,508	(43,422)
Income	(2,406,650)	(2,200,000)	206,650
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(1,063,720)</b>	<b>(900,492)</b>	<b>163,228</b>
Indirect Expenditure	435,030	435,030	0
<b>Net (Income) / Expenditure</b>	<b>(628,690)</b>	<b>(465,462)</b>	<b>163,228</b>

**Service Comments:**

Vehicle hire costs are over budget- Trade disposal charges and sack sales are below budget but so is income. Garden waste income will exceed budget by £200,000

<b>Woking Road Depot</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	458,230	416,969	(41,261)
Income	(623,240)	(629,540)	(6,300)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(165,010)</b>	<b>(212,571)</b>	<b>(47,561)</b>
Indirect Expenditure	268,260	267,214	(1,046)
<b>Net (Income) / Expenditure</b>	<b>103,250</b>	<b>54,643</b>	<b>(48,607)</b>

**Service Comments:**

Salary savings due to vacancy

<b>Woking Road Depot Stores</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	68,380	0	(68,380)
Income	(94,450)	(66,170)	28,280
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(26,070)</b>	<b>(66,170)</b>	<b>(40,100)</b>
Indirect Expenditure	25,960	25,972	12
<b>Net (Income) / Expenditure</b>	<b>(110)</b>	<b>(40,198)</b>	<b>(40,088)</b>

**Service Comments:**



<b>RESOURCES DIRECTORATE SUMMARY</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	13,265,730	16,698,843	3,433,113
Income	(10,396,020)	(17,177,063)	(6,781,043)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,869,710</b>	<b>(478,220)</b>	<b>(3,347,930)</b>
Indirect Expenditure	4,860,400	4,805,271	(55,129)
<b>Net (Income) / Expenditure</b>	<b>7,730,110</b>	<b>4,327,051</b>	<b>(3,403,059)</b>

<b>Corporate Financial &amp; Feasibility Studies</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	215,380	279,754	64,374
Income	(1,043,250)	(1,043,250)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(827,870)</b>	<b>(763,496)</b>	<b>64,374</b>
Indirect Expenditure	1,166,910	1,166,940	30
<b>Net (Income) / Expenditure</b>	<b>339,040</b>	<b>403,444</b>	<b>64,404</b>

**Service Comments:**

Increased costs of brokerage commission against budget.

<b>Resources caseworker</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	1,742,130	1,657,683	(84,447)
Income	(3,153,550)	(2,852,670)	300,880
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(1,411,420)</b>	<b>(1,194,987)</b>	<b>216,433</b>
Indirect Expenditure	955,900	955,900	0
<b>Net (Income) / Expenditure</b>	<b>(455,520)</b>	<b>(239,087)</b>	<b>216,433</b>

**Service Comments:**

<b>Corporate Services</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	449,170	886,758	437,588
Income	(121,200)	(121,200)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>327,970</b>	<b>765,558</b>	<b>437,588</b>
Indirect Expenditure	687,490	687,526	36
<b>Net (Income) / Expenditure</b>	<b>1,015,460</b>	<b>1,453,084</b>	<b>437,624</b>

**Service Comments:**

increase to reflect potential short term borrowing

<b>Lead Specialist - Finance</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	865,330	981,121	115,791
Income	(1,056,230)	(1,056,230)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(190,900)</b>	<b>(75,109)</b>	<b>115,791</b>
Indirect Expenditure	143,610	143,628	18
<b>Net (Income) / Expenditure</b>	<b>(47,290)</b>	<b>68,519</b>	<b>115,809</b>

**Service Comments:**

Increases in the costs of agency staffing.

<b>Lead Specialist - HR</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	1,242,460	1,295,400	52,940
Income	(1,534,920)	(1,534,920)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(292,460)</b>	<b>(239,520)</b>	<b>52,940</b>
Indirect Expenditure	115,710	115,718	8
<b>Net (Income) / Expenditure</b>	<b>(176,750)</b>	<b>(123,802)</b>	<b>52,948</b>

**Service Comments:**

Increases due, in the main, to staffing and medical costs along with increases in insurance premiums.

<b>Lead Specialist - ICT</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	1,277,090	1,544,549	267,459
Income	(1,526,670)	(1,522,170)	4,500
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(249,580)</b>	<b>22,379</b>	<b>271,959</b>
Indirect Expenditure	291,780	291,780	0
<b>Net (Income) / Expenditure</b>	<b>42,200</b>	<b>314,159</b>	<b>271,959</b>

**Service Comments:**

<b>Lead Specialist - Information Governance</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	69,020	76,309	7,289
Income	(72,610)	(72,610)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(3,590)</b>	<b>3,699</b>	<b>7,289</b>
Indirect Expenditure	7,920	7,924	4
<b>Net (Income) / Expenditure</b>	<b>4,330</b>	<b>11,623</b>	<b>7,293</b>

**Service Comments:**

<b>Lead Specialist - Legal</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	933,160	854,239	(78,921)
Income	(1,404,720)	(1,362,973)	41,747
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(471,560)</b>	<b>(508,734)</b>	<b>(37,174)</b>
Indirect Expenditure	244,960	187,692	(57,268)
<b>Net (Income) / Expenditure</b>	<b>(226,600)</b>	<b>(321,042)</b>	<b>(94,442)</b>

**Service Comments:**

Salary savings as a result of Future Guildford restructuring and vacancies amounting to £115,000 although car leasing costs exceed budget by £11,000. Legal fees has been forecast at the budgeted level for the Service of £55,000. The shortfall in income is due to a likely pause on developments resulting from Covid-19 on s106 income £40,000 and lower recharge of legal fees £50,000.

<b>Miscellaneous Expenses</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	301,000	4,780,500	4,479,500
Income	(15,240)	(7,145,410)	(7,130,170)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>285,760</b>	<b>(2,364,910)</b>	<b>(2,650,670)</b>
Indirect Expenditure	612,130	612,130	0
<b>Net (Income) / Expenditure</b>	<b>897,890</b>	<b>(1,752,780)</b>	<b>(2,650,670)</b>

**Service Comments:**

Includes the estimated additional costs and Government support to be received for Covid-19 first wave.

<b>North Downs Housing</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	0	0	0
Income	0	0	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>
Indirect Expenditure	0	2,037	2,037
<b>Net (Income) / Expenditure</b>	<b>0</b>	<b>2,037</b>	<b>2,037</b>

**Service Comments:**

<b>Other Employment</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	517,160	553,451	36,291
Income	(467,630)	(465,630)	2,000
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>49,530</b>	<b>87,821</b>	<b>38,291</b>
Indirect Expenditure	50,160	50,166	6
<b>Net (Income) / Expenditure</b>	<b>99,690</b>	<b>137,987</b>	<b>38,297</b>

**Service Comments:**

Additional staffing costs.

<b>Unallocatable central overheads</b>	<b>Revised Budget</b>	<b>Projected outturn</b>	<b>Variance</b>
Direct Expenditure	5,653,830	3,789,080	(1,864,750)
Income	0	0	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>5,653,830</b>	<b>3,789,080</b>	<b>(1,864,750)</b>
Indirect Expenditure	583,830	583,830	0
<b>Net (Income) / Expenditure</b>	<b>6,237,660</b>	<b>4,372,910</b>	<b>(1,864,750)</b>

**Service Comments:**

Reflects the reduction of future years pension payments previously included.